Digital Green



ANNUAL REPORT 2017

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Our Heroes

Digital Green was founded on the belief that smallholder farmers are heroes. These heroes produce much of the world's food, yet they are often the poorest and most malnourished among us. Over the last 10 years, we have improved systems that support these farmers and have reached them at scale.

Yet, they continue to face important challenges, especially as the world rapidly changes around them. Farmers in even the most remote parts of the globe are gaining access to mobile phones and the Internet, want to connect with markets, tackle issues related to climate change and ensure their families have healthy, nutritious meals.

For Digital Green, 2016 was a year of envisioning the future and identifying new ways to make an impact by building on our cutting-edge approach of using videos produced by farmers, for farmers. We have refreshed our strategy, leveraging our deeply-rooted partnerships to find innovative ways to meet the needs of farming communities and maximize the harvest they reap for themselves. We are taking new risks as we take this new mission forward. We know that not everything we test will succeed, and there will be setbacks as we challenge our own status quo, but we sense the need to act.

We are grateful to our friends, supporters, collaborators and, of course, the farmers themselves for standing alongside us as we take this new direction forward. We will continue to work together to live up to our founding promise of empowering farmers to lift themselves out of poverty.

Jek Gadlie

Rikin Gandhi Co-Founder & Executive Director

FIVE-YEAR STRATEGY

Empowering farmers to lift themselves out of poverty

In 2016, Digital Green developed a new strategy to guide our work for the next five years. Our approach to working with farming communities to amplify the effectiveness of agricultural development programs, which we have been implementing over the last 10 years, is succeeding. We remain committed to our approach, and we now seek to build on this work.

In the next five years, we will be leveraging the network of partners and farming communities we have built and combining it with the power of digital technology to develop additional solutions to directly boost farmers' incomes.

aim to achieve a sustainable 25% 1.1 million smallholder farmers across South Asia

Over the next five years, we

and Sub-Saharan Africa.

OUR MISSION Empower smallholder farmers to lift themselves out of poverty by harnessing the collective power of technology and grassrootslevel partnerships.

OUR APPROACH

Together with our grassroots partners, Digital Green creates digital solutions for rural communities around the world. Before we develop these solutions, we listen closely to people and to data. We seek to understand the local context and build technology that is of the community and for the community. As we do so, we continually test our solutions, adapt them and test them again to ensure their effectiveness.

OUR SOLUTIONS

Integrating digital innovation with grassroots expertise



Community Videos

Since 2008, we've facilitated the production and dissemination of more than 5,000 locally relevant videos in more than 50 languages, allowing farmers to share knowledge with one another. Though the videos are primarily screened offline in communities that have limited electricity and Internet connectivity, the videos are available online—ensuring the wisdom captured continues to improve the livelihoods of farmers and their communities.



Loop

What good is increased yield if farmers aren't able to make money from it? That's why we invented Loop, an app that facilitates farmers' efforts to sell their produce as quickly as possible, for the best possible price, without having to take time away from farming or their families.



TrainingCourseware

Our approach builds the capacity of frontline workers so they can build the capacity of others in their community which means training is an integral part of what we do. With online and offline components, our training curriculum combines practical instructional videos that guide trainers and a mobile training app that assesses the mastery level of frontline workers.



CoCo

Data collection and analysis is critical to what we do—and CoCo is our data workhorse. Short for Connect Online Connect Offline, CoCo and our analytics dashboards allow users to collect and visualize crucial insights anytime, anywhere, on any device—regardless of network connectivity.

UNDERSTAND & LOCALIZE

In every community, we begin with understanding the local context.

Wherever we go, we believe that the people and organizations already working in a community are best positioned to understand what will and will not work. We listen to people and closely collaborate with existing systems to identify gaps and opportunities for improvement, using technology as an entry point to transform these systems from the inside out.

When Digital Green began working in India and Ethiopia, we aligned our goals with those of the national extension systems in each country. We forged partnerships at every level to introduce our approach for using videos to amplify the reach and effectiveness of extension agents in a way that is locally relevant, cost-effective and inclusive, able to cross barriers of gender, language and literacy.



Practices improved:

85,721

222,195

speaking in public. In one region of Ethiopia, women shared that they prefer watching videos on extension topics in women-only groups because the setting allows them opportunities for questions and more open discussions. In another region, women preferred viewing videos in mixed men and women groups, noting that obtaining information together with their husbands led to making mutually-agreed decisions. These insights suggested that a one-sizefits-all approach would not work, but have provided guidance to the Government of

In Ethiopia, we realized that women's

access to agricultural information was often

cultural barriers that dissuade women from

constrained by shortages of time and by

Ethiopia's Ministry of Agriculture and Natural Resource's extension agents in each region to make their farmer training programs more inclusive.

In India, Digital Green agricultural specialists found that potato blight, an infamous disease known by the famines it spurred in Europe in the mid-1800s, was spreading in the state of Bihar. We brought our field observations and insights from India's Central Potato Research Institute to the Government of India's National Rural Livelihood Mission counterpart in Bihar, to produce a series of videos on countermeasures. Because the agricultural context can vary on an acre by acre basis, not all potato farmers dealt with the blight. But, for those farmers who did, the remedy doubled their harvests.

INDIA

Farmers reached: 454,094 Practices improved: 185,988



FARMER STORIES



Improving Nutrition Outcomes

Sabitarani Bhitaria, a mother of two in Tambahara village in Odisha's Keonjhar district, is a member of a self-help group and, like most of her neighbors, is a rainfalldependent farmer. Sabitarani was recently trained by Digital Green as a facilitator of locally-produced Maternal, Infant and Young Child Nutrition and nutrition-sensitive agriculture videos that she shares among mothers and their young children in her village. To date, she has facilitated video screenings among two self-help groups on growing spinach and chicken farming as practical means to improve nutrition. The women shared how the videos helped them to learn about and gain the confidence to try new practices, and see them as life changing.

A better way to learn

Jorge Nanesso, a 41-year old farmer from the Becho district of Ethiopia's Oromia region attended a training conducted by the government's extension service on a tool to dig furrows for better drainage. With 70 other farmers in attendance, it was difficult to see and understand how the tool worked, so Jorge never used it. Jorge got a second chance to see how the tool worked when an extension agent visited her small farmers' group to screen a video about the topic using a batteryoperated mobile projector. This time, she grasped the concept right away. She applied what she learned and increased her teff harvest from eight quintals per hectare to 18.

Saving Farmers Time and Money

Recently, an unpredictable summer storm in Bangladesh forced many farmers to choose between harvesting their rice or selling their already-harvested vegetables. Using Digital Green's Loop platform through the Feed the Futurefunded Developing Local Extension Capacity (DLEC) project, some farmers, like Abdul Mannan, did not have to make that choice. Abdul called his Loop aggregator, who weighed, packed and hauled his vegetables to the market directly from his farms, saving him three days of time, during which he harvested his rice. By using Loop, Abdul's savings on transport costs alone increased his profits by about 50 percent, and the time savings allow him to profit by growing and harvesting additional crops.

ACT & INTEGRATE

We do not create new systems in parallel with existing ones.

We innovate and integrate solutions that meet farmers' needs by testing and iterating until we have something that works or have learned from what does not.

We developed a shared transport to market service, called Loop, which enables farmers to sell their produce more efficiently. Loop employs a mobile phone app and aggregates farmers' harvests to move the produce to market on the same day. Without refrigerated storage or transportation options, farmers face a battle against time to get them to market before they perish. Loop increases farmers' net incomes by cutting transportation costs, increasing market access and saves precious time. The more farmers supply to Loop, the more negotiating power they collectively have to lower costs of transport and increase their income from sales.





Loop evolved from an offline initiative with produce initially only sold at one location and where transactions were recorded on paper ledgers to a scalable system that uses a mobile app and where payments are beginning to be processed digitally. The Loop mobile app handles the connectivity constraints of rural communities, and we launched a web-based analytics dashboard to monitor performance remotely and analyze sales volumes, market prices, transport costs and farmer payments. We also set-up an automated helpline for farmers to share feedback and escalate issues ranging from transport pickup timings to payments.



LEARN & SHARE

Deepening our collective impact with smallholder farmers.

Digital Green began as a research project at Microsoft in 2006. We are proud of what we have accomplished in scaling that work over the last decade. As we take forward our new strategy, we are going back to our roots to reimagine how digital technologies can serve as a catalyst for rural communities to improve their lives.

The Feed the Future Developing Local Extension Capacity (DLEC) project, which Digital Green leads, is doing just that across South Asia. Sub-Saharan Africa. and Latin America. Since the project began over the last year, we assembled a coalition of policymakers, technologists, researchers and practitioners who are gathering evidence and demonstrating experiences about what works—and what does not—in transforming agricultural development. We continue to

seek every opportunity to elevate the voice of the smallholder farmer herself in the process.

By joining hands with this network of partners and communities, we believe smallholder farming need not be seen as a vocation of last resort. Farming can be a career of choice and a source of prosperity for the more than a billion people that depend on it for their livelihoods.

We are just getting started on our ambitious new mission. Will you join us in realizing it?

GOALS:

country engagements, member community of practice



FINANCIAL PERFORMANCE



Assets—total:	\$13,349,553
iabilities—total:	\$503,372
let Assets—total:	\$12,846,181
Unrestricted:	\$174,158
Temporarily Restricted:	\$12,672,022
ased on un-audited figures as of March 31, 2017	









Rikin Gandhi Co-Founder & Executive Director



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BOARD

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Digital Green Foundation is a registered 501(c)(3) nonprofit corporation in the United States. Digital Green Trust is a nonprofit charitable trust in India.

PARTNERS

FUNDERS

Bill & Melinda Gates Foundation United States Agency for International Development (USAID) Google John Snow, Inc Oracle British Asian Trust Cisco Grameen Foundation World Bank Goldman Sachs Catholic Relief Services Winrock

GOVERNMENT PARTNERS

Ministry of Rural Development (Government of India) JEEViKA Jharkhand State Livelihood Promotion Society Odisha Livelihoods Mission Society for Elimination of Rural Poverty Maharashtra State Rural Livelihood Mission Rajasthan Grameen Aajeevika Vikas Parishad

Department of Agriculture and Co-operation (Government of Andhra Pradesh)

Ministry of Agriculture and Natural Resources (Government of Ethiopia) Agricultural Transformation Agency (ATA) Amhara Regional Bureau Oromia Regional Bureau of Agriculture SNNPR Regional Bureau Tigray Regional Bureau

KNOWLEDGE PARTNERS

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